THE EUROPEAN INSTITUTE FOR ADVANCED STUDIES IN MANAGEMENT

NETWORKING SINCE 1971

33rd WORKSHOP

ON

STRATEGIC HUMAN RESOURCE MANAGEMENT

Catania, Italy, April 5 – 6, 2018



Chairpersons: Professor Dana B. MINBAEVA - Copenhagen Business School, Denmark Professor Michael SEGALLA - HEC Paris, France Professor Bruno STAFFELBACH - University of Lucerne, Switzerland **Local Chairpersons:**

Professor Rosario FARACI, Full Professor of Business Economics and Management- Catania University Professor Vincenzo PISANO, Associate Professor of Business Economics and Management - Catania University

PROGRAMME

Thursday, April 5th, 2018

08:15 - 08:30	Registration	
08:30 - 08:50	Introduction	
	Bruno STAFFELBACH, Rosario FARACI, Vincenzo PISANO	
08:50 - 10:20	Keynote Session	
	Angelo DeNISI, Lars KRIPKO	
10:20 - 10:50	Break	
Paper Session I	HRM AND TECHNOLOGY	TALENT MANAGEMENT
10:50 - 11:20	Paper 1	Paper 4
	GAMIFICATION IN HR: DOES IT REALLY WORKS? LUDVIGA, IVETA	WHO ARE THE TALENTS? IDENTIFICATION OF TALENTS AND THE EFFECT OF GLOBAL TALENT MANAGEMENT ON INDIVIDUAL PERFORMANCE <i>VARDI, SARA</i>
11:20 - 11:50	Paper 2	Paper 5
	CONSIDERING TECHNOLOGIES IN THE HRM STUDIES MYLLYMAKI, DINA	CHINA IN THE GLOBAL WAR FOR TALENT LEMANSKI, MICHAL
11:50 - 12:20	Paper 3	Paper 6
	ADOPTION OF AGILITY CHARACTERISTICS: MULTILEVEL GOVERNANCE IN THE REPUBLIC OF SERBIA JANCIKOVA, ALEKSANDRA	MAPPING MENTEE'S OUTCOMES IN INTER-ORGANIZATIONAL MENTORING FOR MANAGERS: AN ANALYSIS BASED IN ACADEMIA AND PRACTITIONERS PERSPECTIVES GISBERT, NURIA
12:20 - 14:00	Lunch	

14:00 - 15:00	Keynote Session		
	Dana MINBAEVA, Michael SEGALLA		
15:00 - 15:30	Break		
Paper Session II	ORGANIZATIONAL CHANGE	LEADERSHIP AND VALUES	
15:30 - 16:00	Paper 7	Paper 9	
	READINESS TO CHANGE AND CYNICISM IN ORGANIZATIONAL CHANGE AN EMPIRICAL INVESTIGATION IN THE HEALTHCARE SECTOR FERRARI, FILIPPO	ON HONESTY, LOYALTY, AND RESPONSIBILITY: TOWARDS AN EVIDENCE-BASED CLASSIFICATION OF VALUES AND VIRTUES IN THE SWISS ARMED FORCES EGGIMANN ZANETTI, NADINE	
16:00 - 16:30	Paper 8	Paper 10	
	THE EFFECT OF UNIVERSAL NETWORK QUALITY PERCEPTION ON CHANGE READINESS: THE MEDIATING ROLES OF TACIT KNOWLEDGE AND ORGANIZATIONAL CLIMATE IN THE GOVERNMENT SECTOR HATJIDIS, DIMITRIOS	CREATING GLOBAL LEADERS THROUGH CULTURAL INTELLIGENCE REMHOF, STEFAN	
16:30 – 17:00		Paper 11	
		USING COMMERCIAL SUCCESS FOR EVALUATING CREATIVE TEAMS: THE IMPORTANCE OF LEADERSHIP SPECKBACHER, GERHARD	
	Workshop Dinner: CICIULENA - Via Antonino Di Sangiuliano 207 - 95131 Catania (Ct) - http://www.ciciulena.com		

Friday, April 6th, 2018

08:30 - 09:15	Keynote Session Rosario FARACI, Vincenzo PISANO		
Paper Session III	STRATEGIC HRM	INTERPERSONAL RELATIONSHIPS	
09:15 – 09:45	Paper 12	Paper 14	
	HOW CAN KNOWLEDGE WORKERS IN SUPPORTING FUNCTIONS EMBRACE THEIR ROLE IN STRATEGY IMPLEMENTATION? KÄRNÄ, EIJA	INTERPERSONAL DYNAMICS IN TEMPORARY CO-CREATION – A DYADIC VIEW ON PERCEIVED PASSION VANHALA, MIKA	
09:45 – 10:15	Paper 13	Paper 15	
	THE AXES OF ACTION OF THE HUMAN RESOURCES MANAGER – THE PERCEPTIONS OF DIFFERENT ORGANIZATIONAL ACTORS <i>RIBEIRO, JOÃO</i>	THE "HYGIENE-ULTRA-MOTIVATING" ROLE OF INTERPERSONAL RELATIONSHIPS. AN HERZBERG'S REVIEW AND A NEW CLASSIFICATION OF JOB MOTIVATIONAL LEVERS THROUGH THE STUDY OF THE LFOUNDRY CASE <i>TOGNA, GIANLUCA</i>	
10:15 - 10:45	Break		
Paper Session IV	/ PERFORMANCE, EVALUATION AND EFFECTIVENESS OF HRM WELL-BEING AND WORKLIFE QUALITY		
10:45 - 11:15	Paper 16	Paper 18	
	EVALUATION OF THE PERFORMANCE MANAGEMENT SYSTEM IN PUBLIC SECTOR ORGANIZATIONS LUDVIGA, IVETA	SKILLS UTILISATION AND WELLBEING DURING RECESSION: CAN ALL WORKERS BENEFIT EQUALLY FROM STRATEGIC HUMAN RESOURCE MANAGEMENT? OKAY SOMERVILLE, BELGIN	
11:15 – 11:45	Paper 17	Paper 19	
	HRM EFFECTIVENESS FROM THE PERSPECTIVE OF UPPER ECHELON THEORY <i>MAJOWSKA, MAGDALENA</i>	THE STRATEGIC ALIGNMENT OF HUMAN RESOURCE POLICIES WITH MANAGEMENT AND ITS IMPACT ON QUALITY OF WORKING LIFE: EVIDENCE FROM THE UK HIGHER EDUCATION <i>QUDAH, SUMAYHA</i>	

11:45 – 13:15	Lunch
13:15 – 15:30	Future Research using Digital Data Brainstorming: Dana MINBAEVA, Angelo DeNISI, Lars KRIPKO
15:30 - 16:00	Conclusion and lessons learned